

# Application: Tillamook County

Ahnie Seaholm - aseaholm@co.tillamook.or.us  
Justice Reinvestment (JRI) 21-23

## Summary

**ID:** 0000000034

**Last submitted:** May 14 2021 12:57 PM (PDT)

## Cover Sheet

**Completed** - Aug 20 2021

## Cover Sheet

### County

Tillamook

### Local Public Safety Coordinating Council (LPSCC) Chair Contact

|         |  |
|---------|--|
| Name:   | Commissioner Erin Skaar  |
| E-mail: | <a href="mailto:eskaar@co.tillamook.or.us">eskaar@co.tillamook.or.us</a> |
| Phone:  | 503-842-3403   |

### Primary Applicant Contact

|               |  |
|---------------|--|
| Name:         | Ahnie Seaholm  |
| Organization: | Tillamook County Sheriff's Office Community Corrections Division             |
| Title:        | Lieutenant   |
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| Phone:        | 503-815-3339   |

### Fiscal Contact

|   |  |
|---|--|
| Name:                                   | Karen Kronoff  |
| Legal Name of Organization for Payment: | Tillamook County   |
| State EIN:                              | 936002312  |
| Payment Remittance Address:             | 201 Laurel Ave   |
| City:                                   | Tillamook  |
| Zip:                                    | 97141  |
| E-mail:                                 | <a href="mailto:kkronoff@co.tillamook.or.us">kkronoff@co.tillamook.or.us</a> |
| Phone:                                  | 503-815-3338   |

### Would you like ACH payment processing (direct deposit)?

Yes

## Evaluation Plan

Indicate how your LPSCC intends to meet the evaluation portion of your proposal.

Remit 3% of awarded funds to the CJC's statewide evaluation budget.

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## 2021-23 Supplemental Grant

In 2017, HB 3078 created a competitive grant to support downward departure prison diversion programs. In the 2021- 23 biennium the Supplemental Grant is funded at \$7,578,438. These funds are limited to positions and training that directly support downward departure prison diversion programs.

Would you like to apply for this optional grant?

No

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## Eligibility Requirements

**Completed** - Aug 20 2021

## Form for "Eligibility Requirements"

The following questions correspond with the requirements outlined in the "Eligible Program Requirements" section of the [Request for Grant Proposal](#).

**Which assessment do you use to determine which populations will be served by your county's JRI?**

### Responses Selected:

PSC

LS/CMI

WRNA

Other, please specify...: PROXY

**Briefly describe how the above assessments are used in your program.**

The PSC is used on every person who is on formal supervision. The LS/CMI is used for males who are a medium or high on the PSC and the WRNA is utilized for females that are a medium or high on the PSC. In addition, if any JII is a low on the PSC but their behavior indicates a higher risk level, their supervising officer can conduct a LS/CMI or PSC. These risk assessment tools are used to look at individual risk and need factors and to develop a case plan and make referrals. Moving forward, the LS/CMI or WRNA could be utilized pre-sentence which would highlight risk and needs of the defendant and if they would be appropriate for community supervision in lieu of a prison sentence.

**Does the proposed program serve offenders charged with or convicted of property, drug, or driving offenses?**

Yes

**Does the county consider and accept short-term transitional leave candidates as appropriate?**

Yes

**Does the county or county partners provide assistance to clients enrolling in the Oregon Health Plan?**

Yes

**Is the County working towards imbedding equity throughout the county's criminal justice system?**

Yes

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## Program Budget Justification and Narrative

Completed - Aug 20 2021

## Budget Justification and Narrative

**Please list the programs that were funded by the 2019-21 Formula Justice Reinvestment Grant Funding.**

|               |                             |
|---------------|-----------------------------|
| Program One   | Work Crew                   |
| Program Two   | Jail Clinician              |
| Program Three | GED/Career Guidance - TBCC  |
| Program Four  | Lowering Barriers           |
| Program Five  | Food Handlers Card          |
| Program Six   | Transitional Services/Other |
| Program Seven | (No response)               |
| Program Eight | (No response)               |

Program Nine

(No response)

**Please list the programs that you are *proposing* to fund with the 2021-23 Formula Justice Reinvestment Grant Funding.**

**Program One**

JRI Program

**Program Two**

Employment/Education

**Program Three**

Treatment

**Program Four**

Transitional Services/Subsidy

**Program Five**

(No response)

**Program Six**

(No response)

## **Program Seven**

(No response)

## **Program Eight**

(No response)

## **Program Nine**

(No response)

## **Program One: JRI Program**

**What is the overall goal of this program? Goals should be specific and measurable.**

Example: The County Downward Departure Program goal is to reduce county prison usage by 5% over a one year period.

Overall Goal of this program is to assist in maintaining prison usage at or below the established baseline of 127.6 months and not more than 28% above baseline (200 months).

Reviewing the dashboards, we are currently 64% below the County baseline and have had one prison intake this year. Tillamook County is also sitting at 69% below the Statewide Rates per 100,000. With low intake rates this year it can be difficult to show an improvement on decreasing prison intakes. The Dashboard shows one intake however, it is known that there have been other intakes since the this was updated in March. Thus, establishing our goal to divert prison when appropriate and provide community supervision as well as ensuring we continue to accept STTL and AIP leaves to maintain a rate below the baseline.

Goals of this program:

- Fund a .5 FTE Parole and Probation Deputy which will supervise any Downward Departure Case, cases that has a Stipulated Prison Sentence if Offender violates the conditions of supervision and the DUII caseload. This will provide the ability to have a more robust supervision and program for these cases.
- Community Corrections will offer Evidenced-Based Risk Assessments (LS/CMI or WRNA) on a case-by-case basis upon the request of the Prosecutor or Defense Attorney, to provide information to all parties if



the defendant would be appropriate for community supervision.

- Community Corrections will continue to do thorough field investigations for Prison releases and ensure there are reach ins conducted with the releasing AIC and appropriate transition plans in place. Short Term Transitional Leave and Alternative Incarceration Program Leaves will be a focus. Guaranteeing that we can continue to accept at minimum 85% of all leaves. Further, providing more robust supervision to these leave cases to ensure 80% or higher success rate on leave.

- Work crew will be an additional piece to this program. We will continue to grow this program, to provide a tool for sentencing and alternative sanctions. Downward Departure and Stipulated Prison Sentence cases as well as the STTL and AIP leave cases will utilize work crew for lower-level violations in lieu of a jail sanction. Work Crew will not be limited to these types of cases. This will ensure an added step in the sanctioning process which will provide assurance to continue to work with JII's and encourage positive behavior change to continue to defer a recommendation for revocation.

- Court appearance notification pilot program will be a program provided by the Tillamook County Jail. The goal is to start some pre-trial services at a limited and small scale. The Corrections Staff will keep track of those defendants that are on a release agreement and attempt to make reminder call a least one week prior to their First Court Appearance (arraignment). This will help limit the amount of Fail to Appear and start the Defendant off on the right track by making it to their Court appearance and not incurring an additional charge of FTA.

## **What is the Target Population of this program?**

Describe the target population for the program. Be as specific as possible.

Target Population will include the following:

- Individuals with a Downward Departure Sentence or a Stipulated Prison Sentenced if revoked on probation.
- Individuals sentenced for a Driving Under the Influence.
- Defendants that are pending criminal charges that involved property, drug, or driving that have a presumptive prison sentence.
- Adults in Custody that are subject to Short-Term Transitional Leave or Alternative Incarceration Leave.
- Any JII that is appropriate (no community safety risk and lower-level violation) for an alternative sanction more specifically focusing on the Downward Departure, Stipulated Agreement, STTL and AIP cases.
- Defendants released on a release agreement pending their first Court Appearance; with a focus on property, drug, and driving crimes.

**What metrics, variables, or data points will the county use to assess the program described above?**

Example: The Downward Departure Program will track the number of people that enter DOC custody; the number of participants in the downward departure program; success rate of the participants; treatment and other services offered to each client.

The JRI Program will track several metrics to include:

- The number of Downward Departure and Stipulated Prison Sentence Cases that are placed on Probation, the programs they were referred to and overall success rate.
- The number of new DUII cases each month
- Track any new conviction within one year of start of supervision for any JII that has a specific sentence involving Downward Departure, Stipulated Prison Sentence, or DUII – we would want to see this at no more than 25%.
- The number of STTL and AIP leave cases are accepted and their success rate, 80% success rate is what is expected.
- The number of requested pre-sentence evidence-based risk assessments completed and how many of those defendants ended up on formal probation.
- The number of work crew referrals and which of those were directly related to Downward Departure, Stipulated Prison Sentence, STTL, or AIP cases sanction or sentence.
- The number of contacts made by Corrections Staff for first arraignment, and how many of those reported for their first Court Appearance.

**Please articulate how this program is related to the goals of Justice Reinvestment.**

Example: The County Downward Departure Program helps the county meet the JRI goal of reducing prison usage (by 5%) while holding offenders accountable and maintaining community safety (by reducing participants rate to reoffend by 5% from our valid assessment process and targeted services). Because we are expecting a recidivism reduction for the program participants we would then also expect a reduction for the county's overall recidivism rate (probationers and post-prison supervision).

This program directly relates to the goals of JRI in a number of ways, specifically will work to hold the prison usage below the baseline of 127.6 months. Tillamook County already uses downward departure

sentences as well as stipulated prison sentences for cases that should have a presumptive prison sentence. This program will help showcase this and provide more information regarding the cases that were diverted from prison. We will provide a level of supervision for these cases that will enhance a JII's chance of success which will reduce their chance of going to prison, all while engaging in resources that will hold them accountable to promote behavior change. The tools that will be provided will ensure needs and risks are addressed which will reduce recidivism, in turn promotes community safety. Continuing to provide supervision to DUI cases is also very important for behavior change and imperative for community safety.

Offering evidence-based risk and needs assessments, pre-sentence (if requested) will provide information if a defendant would be appropriate for community supervision, this will provide important information that could divert a prison sentence, this will also take into consideration community safety. Any defendant taking part of this assessment pre-sentence who receives probation in lieu of prison will be routed into the programs outlined for the downward departure and stipulated prison sentence cases. Work crew will be an essential tool use for skill building, holding the JII accountable, building confidence, and providing a sense of accomplishment amongst those referred. Work crew will provide a way to hold offenders accountable in lieu of jail and ensure a step in the sanctioning process for those on a downward departure or stipulated prison sentence agreement. Community safety will also be recognized, ensuring lower-level violations with no community safety concerns are referred to the program.

Tillamook County will be able to provide appropriate transition plans and continue accepting these cases by doing detailed field investigations and reach ins for STTL and AIP Leave AIC. Immediately addressing risk and needs with STTL and AIP cases will ensure appropriate referrals for various resources. This will promote successful leaves, offender accountability, and encourage positive behavior change, while reducing prison months used.

To have Corrections Staff contact defendants who are released and pending their first Court Appearance, will promote positive reporting to Court and decrease the number of FTAs being seen. This will help with a reduction of recidivism and reduction of prison use. It connects the defendant to staff at the Sheriff's Office which will promote accountability. Decreasing the chance to have another conviction of failing to appear directly reduces recidivism. Reduction of prison will come from less convictions and the ability to show the Court that they are willing to be accountable and that they benefit from community supervision.

Reduction in recidivism is very much captured in this program as the focus remains addressing risk and needs and providing resources to promote positive behavior change.

## **What evidence-based practices will be used in this program?**

Programs receiving Justice Reinvestment funding should be evidence-based. Counties are encouraged to consult the Adult Criminal Justice Section of the [Benefit-Cost Results page](#) by the Washington State Institute for Public Policy as a resource for evidence-based programs. While the list is not authoritative or comprehensive for each community, it does serve as a valuable resource.

There are several evidenced based practices can be identified. Keeping the downward departure cases on one specific caseload there is the ability to provide robust supervision with a concrete supervision program for these cases. Supervision of these cases will have phases and utilize evidenced based tools. The Carey Guides provides a series of tools and strategies that are evidenced based.

Providing alternative sanctions in lieu of jail like work crew, can increase ones success. This done by promoting positive behavior change, building skills, allowing one to continue to hold employment.

Research shows keeping low-risk offenders in jail can at times increase their risk.

Conducting evidence-based risk assessments will provide valuable information. Risk assessment tools identify risk and needs that an individual needs to address. These tools help to build case plans to establish goals and areas to strengthen. The tools will also provide information if a defendant may be appropriate for community supervision.

Evidence-based research indicates that transition period is a high-risk time. Many JII's have a difficult time with the reentry period due to lack of support, housing, resources, and more. One of the first steps with successful reintegration is to provide a feasible and appropriate transition plan and having immediate resources and referrals at release. This will start with the field investigation and reach in to ensure there is a smooth and successful transition period.

Court appearance notification system will help reduce the amount of FTA. This will reduce the number of low-risk offenders being held in custody on FTA. This can grow with the Pre-Trial Release Officer Program. Research has shown positive results from pre-trial release programs. Less jail can reduce risk, individuals out of custody pre-trial are more likely to receive shorter incarceration sentences. In addition, a notification system has been effective to increase Court appearances.

**Has this program received a Corrections Program Checklist in the last 10 years? If so, when was the review conducted? Briefly describe the outcome and any steps to address the findings of the CPC.**

n/a

## **Program Two: Employment/Education**

**What is the overall goal of this program? Goals should be specific and measurable.**

Example: The County Downward Departure Program goal is to reduce county prison usage by 5% over a one year period.

The overall goal of this program is to have at minimum a 70% employment rate amongst Justice Involved Individuals that are supervised by Tillamook County Community Corrections. This will be accomplished by providing education and employment opportunities to both Adults in Custody and JIIs. Education and Employment are domains that are on evidence-based risk assessment tools which can be a strength or a need. We will provide programs that can ensure a way for all AICs and JIIs to have a strength in this domain and gain important skills and tools for the future. We will continue to provide our food handlers card training for AIC as well and work on establishing a terminal in Community Corrections for JIIs to study and test. We will also continue to work with Tillamook Bay Community College to offer GED and Career Guidance Courses to anyone on supervision. Bringing those two courses into the jail is still a goal and this will be contingent on COVID precautions and inmate population. The idea would be for an AIC to begin the course while serving time and upon release, transition smoothly into finishing the course at the community college.

Additionally, we will continue to explore programs that we can offer to the AIC or JII to reach education and employment needs. We would like to work with community partners to hold a job fair once a year for JIIs that are under supervision of Tillamook County Community Corrections.

**What is the Target Population of this program?**

Describe the target population for the program. Be as specific as possible.

Target population would be any Adult in Custody at Tillamook County Jail and any Justice Involved Individual supervised by Tillamook County Community Corrections.

**What metrics, variables, or data points will the county use to assess the program described above?**

Example: The Downward Departure Program will track the number of people that enter DOC custody; the number of participants in the downward departure program; success rate of the participants; treatment and other services offered to each client.

The Corrections Staff assigned to the Food Handler's Card Program in the jail will keep track of the number of participants that took the test and those who passed. In addition, Community Corrections will also keep track of the same data for those JILs on supervision. We will determine this a successful program if 75% of all who participate successfully obtain their food handler's card.

Tillamook Bay Community College will keep track of enrollment numbers for each course. Further, success rate would be 70% of all who enroll successfully complete the course.

Overall Community Corrections will review quarterly employment rates amongst the JILs to see if we are meeting our overall goal of 70% of JILs with employment.

**What evidence-based practices will be used in this program?**

Programs receiving Justice Reinvestment funding should be evidence-based. Counties are encouraged to consult the Adult Criminal Justice Section of the [Benefit-Cost Results page](#) by the Washington State Institute for Public Policy as a resource for evidence-based programs. While the list is not authoritative or comprehensive for each community, it does serve as a valuable resource.

Employment and education are domains looked at on evidence-based risk assessment tools that will be utilized by Supervising Officers. This will mainly include the LS/CMI and the WRNA. Lack of consistent employment can result in higher risk for behavior or return to criminal behavior. In addition, reduction of recidivism is highly correlated with the ability to maintain continuous employment. Education status also can correlate with stability and crime free lifestyle. Both education and employment are important factors when considering stability, financial gains, skill building, and the ability to be successful in the community. The Washington State Institute for Public Policy shows a couple evidenced based programs pertaining to employment counseling and job training both in custody and in the community. These programs teach both hard and soft skills necessary for seeking employment.

**What evidence-based practices will be used in this program?**

Programs receiving Justice Reinvestment funding should be evidence-based. Counties are encouraged to consult the Adult Criminal Justice Section of the [Benefit-Cost Results page](#) by the Washington State Institute for Public Policy as a resource for evidence-based programs. While the list is not authoritative or comprehensive for each community, it does serve as a valuable resource.

Please refer to the answer above.



**Please articulate how this program is related to the goals of Justice Reinvestment.**

Example: The County Downward Departure Program helps the county meet the JRI goal of reducing prison usage (by 5%) while holding offenders accountable and maintaining community safety (by reducing participants rate to reoffend by 5% from our valid assessment process and targeted services). Because we are expecting a recidivism reduction for the program participants we would then also expect a reduction for the county's overall recidivism rate (probationers and post-prison supervision).

By working towards a goal of having at least 70% of the total supervised population employed to some capacity will reduce the footprint on recidivism. Employment and education are a strength with evidenced based risk assessment tools. This provides stability, skills, support, financial gains, and livelihood satisfaction. This directly relates to reduction of risk. This program relates to the goals of JRI by providing resources that are directly related to risk and needs which will promote a reduction in recidivism. This too will also impact prison reduction. Providing tools that will assist with skill and confidence building will assist with one gaining and finding employment which will reduce risk of reoffending. These programs will hold an offender accountable to engage in said programs to gain the skills they need to be successful.

**Has this program received a Corrections Program Checklist in the last 10 years? If so, when was the review conducted? Briefly describe the outcome and any steps to address the findings of the CPC.**

n/a

**Program Three: Treatment**

**What is the overall goal of this program? Goals should be specific and measurable.**

Example: The County Downward Departure Program goal is to reduce county prison usage by 5% over a one year period.

The goal of this program is to reduce recidivism by reducing the rate participants of these programs reoffend. Any participant of the Lowering Barriers Program or AIC that enters residential treatment directly from jail will be tracked to ensure they have no new arrest (for any new crime) within one year of completing the said program.

Lowering Barriers is a treatment group that is facilitated by Joan Ayala who provides out-patient treatment support and readiness. Topics covered include accountability, criminal behavior, substance abuse and dependence, relapse prevention, community resources, beliefs, and personal triggers, thinking errors, coping skills, healthy relationships and boundaries, reframing life experiences, person skills assessment, the importance of clear communication and relationship between childhood trauma and substance abuse.

In addition, having a jail clinician has been identified as a need. A jail clinician will provide evidenced based curriculum in the jail for drug and alcohol treatment, provide assessments and make referrals to residential treatment facilities. The clinician will also be available for mental health crises. This position will help pave the road for someone to enter immediately into outpatient or residential treatment from jail. This has proven successful and at times will eliminate a prison sentence. Further, this position will also be able to help recognize and evaluate those potential candidates to be an eligible participant for Behavioral Health Court.

**What is the Target Population of this program?**

Describe the target population for the program. Be as specific as possible.

Target Population would for Lowering Barriers would include Justice Involved Individuals that have not been successful at treatment in the past, have been resistant to treatment, needs additional treatment resources, or treatment readiness. A secondary focus would be those JIs that have a downward departure sentence. Target Population for the Jail Clinician would include any Adult in Custody. Further, those facing a prison sentence who are still in custody pre-sentence, would be a population to focus on to determine if there are any needs of specific treatment recommendations that would be more beneficial to do with community supervision.

**What metrics, variables, or data points will the county use to assess the program described above?**

Example: The Downward Departure Program will track the number of people that enter DOC custody; the number of participants in the downward departure program; success rate of the participants; treatment and other services offered to each client.

Community Corrections would track who was referred to Lowering Barriers and who violated conditions while in the program. We would also determine, through status and completion reports from Joan Ayala, who completed the program. We would be looking specifically for an 80% completion rate for this program.

The Jail Clinician would keep track of how many mental health crises were responded to in the jail, how many assessments were provided, the number of AICs that are participating in treatment groups, and how many AICs went straight from jail to a residential treatment facility. We would track any of the AIC who met with the clinician for an evaluation, entered into a residential treatment program directly from custody and successfully completed the program. Additionally, we would track those who went to residential treatment and then were placed on a downward departure sentence.

## **What evidence-based practices will be used in this program?**

Programs receiving Justice Reinvestment funding should be evidence-based. Counties are encouraged to consult the Adult Criminal Justice Section of the [Benefit-Cost Results page](#) by the Washington State Institute for Public Policy as a resource for evidence-based programs. While the list is not authoritative or comprehensive for each community, it does serve as a valuable resource.

The treatment programs use a variety of evidenced-based material. Joan Ayala uses curriculum that includes, Gorski Phases of Relapse & Prevention, Stages of Change, DBT, CB, Milkman-Criminality, Seeking Safety and Hazelden Matrix Curriculum. Addressing risk factors through various treatment avenues and evidenced based curriculums will have a positive response for the individual participating. The Jail Clinician will conduct individual assessments as well as group treatment for those in custody. The clinician will use evidenced based curriculum. By providing the ability for an AIC to have an assessment completed and help build a transition from jail to residential treatment can prove more successful for that person. This will aid in their engagement with the program. Program referrals should be made to facilities that use evidenced based treatment curriculum as well. Many people lack the ability, resources, or are not in the right frame of mind to create the plan, get the assessment done, line up transportation and go to the program. Having the jail clinician can assist with this.

**Please articulate how this program is related to the goals of Justice Reinvestment.**

Example: The County Downward Departure Program helps the county meet the JRI goal of reducing prison usage (by 5%) while holding offenders accountable and maintaining community safety (by reducing participants rate to reoffend by 5% from our valid assessment process and targeted services). Because we are expecting a recidivism reduction for the program participants we would then also expect a reduction for the county's overall recidivism rate (probationers and post-prison supervision).

Reaching a goal for participants of this program to have no new arrests within a year of completing the program directly relates to reducing recidivism and prison usage. This program also holds the offender accountable, by participating in the treatment. The programs will provide evidence-based curriculum which will address risk and needs of an offender. These factors, when addressed can reduce recidivism. Adults in custody, who are pending disposition of a new crime or probation violation, may be assessed as needing residential treatment. If this becomes the case, the AIC may be granted to be released, pre-trial or pre-disposition and engage in the residential treatment program. Completion of a program, along with Risk and Needs based assessments may indicate that a defendant would be suitable and safe in the community for formal supervision and defer a prison sentence.

Treatment programs also provide a way for someone to obtain necessary coping skills and tools to learn how to deal with triggers and change their behavior, thus creates a safer community, and reducing recidivism. Lowering Barriers will also be a tool used as an intervention for lower-level violations for those who are on a downward departure. With a successful completion, they may continue their community supervision, eliminating prison.

**Has this program received a Corrections Program Checklist in the last 10 years? If so, when was the review conducted? Briefly describe the outcome and any steps to address the findings of the CPC.**

n/a

**Program Four: Transitional Services/Subsidy**

**What is the overall goal of this program? Goals should be specific and measurable.**

Example: The County Downward Departure Program goal is to reduce county prison usage by 5% over a one year period.

The goal for this program is to ensure that Short Term Transitional Leave and Alternative Incarceration Program Leaves are accepted at an 85% rate, which will reduce prison usage. This will help reach our larger goal at keeping our prison usage below our baseline. This program directly ties into our JRI program but is also meant for a larger scale of target population. This program will also remove any barriers that exist during the critical transition period and at any time during a supervision cycle. This program will help with subsidy housing, bus passes, and other resources that would be identified as a need. Resources would need to be an allowable expense, that aides in successfully transition and community supervision. Being able to meet identified needs of JII will reduce risks and promote a more successful avenue. This can be the difference of one succeeding on the right path or being found in violation and possibly revoked.

**What is the Target Population of this program?**

Describe the target population for the program. Be as specific as possible.

A large focus will be for STTL and AIP leave cases however, this could involve any one that shows a need for a resource, that would have a bigger benefit of succeeding then if it were not provided.

**What metrics, variables, or data points will the county use to assess the program described above?**

Example: The Downward Departure Program will track the number of people that enter DOC custody; the number of participants in the downward departure program; success rate of the participants; treatment and other services offered to each client.

Several Metrics will be captured for this program:

- How many offenders received from subsidy Housing (which of these were STTL/AIP leaves)
- How many prison months were saved by providing subsidy housing to STTL/AIP leaves
- How many bus passes were given to offenders in need of transportation to treatment or community corrections

**What evidence-based practices will be used in this program?**

Programs receiving Justice Reinvestment funding should be evidence-based. Counties are encouraged to consult the Adult Criminal Justice Section of the [Benefit-Cost Results page](#) by the Washington State Institute for Public Policy as a resource for evidence-based programs. While the list is not authoritative or comprehensive for each community, it does serve as a valuable resource.

Research indicates that the first 90 days of release back to the community also known as the transition period is a critical and a high-risk time for those Justice Involved Individuals. Not only is that recognized but also significant changes during a time of community supervision can prompt poor and risky behavior choices. Use of evidenced based risk assessment tools and case planning will also help identify areas to address. Some of these factors can be addressed by providing transitional or subsidy housing, transportation, treatment books, and more. Preventing homelessness will help mitigate the negative impacts that come with that. Providing appropriate transportation means that a JII can get to their treatment sessions, employment, and office visits which all directly link to positive behavior changes. Knowing the JIIs that we serve and the specific needs and being able to refer or provide a feasible avenue is critical for success

**Please articulate how this program is related to the goals of Justice Reinvestment.**

Example: The County Downward Departure Program helps the county meet the JRI goal of reducing prison usage (by 5%) while holding offenders accountable and maintaining community safety (by reducing participants rate to reoffend by 5% from our valid assessment process and targeted services). Because we are expecting a recidivism reduction for the program participants we would then also expect a reduction for the county's overall recidivism rate (probationers and post-prison supervision).

This program will also suffice the goals of JRI by decreasing prison usage by ensuring we provide resources that will help accept STTL and AIP leave cases. The rate of acceptance should be no less than 85% and this will directly impact the goal at maintain prison usage below the baseline. This would be most directly linked to providing housing when needed, amongst other resources during the transition phase to ensure the JII will be successful on leave and not return to prison. As important, it is evident that Tillamook County has several people that fall into lower socioeconomic status. Much of this brings barriers to their success on supervision. Transportation is a huge issue for many of our JII's. Without appropriate transportation, JII's quickly find they have a barrier to engage in assessments, case planning, and treatment for the simple reason of not reporting when directed. This directly correlates to lack of behavior change which can increase recidivism. Further, housing is a domain on evidence-based risk assessment tools. Lack of housing is a risk and need factor that should be addressed. Without appropriate housing an individual may revert to old associates, unsafe living situations, and instability. By providing resources to assist with needs this will break down barriers to promote positive behavior change. We want to ensure that we can provide resources to JII's when barriers are identified during supervision. All resources should be recognized as having a more positive impact for the JII if received, then if not. This could even be clothing for a job interview, which will directly impact potential successful job employment, this would directly correlate to reduction of recidivism.

**Has this program received a Corrections Program Checklist in the last 10 years? If so, when was the review conducted? Briefly describe the outcome and any steps to address the findings of the CPC.**

n/a



# Application: Tillamook County

Ahnie Seaholm - aseaholm@co.tillamook.or.us  
Justice Reinvestment (JRI) 21-23

## Summary

ID: 0000000034

Last submitted: May 14 2021 12:57 PM (PDT)

## Program Narrative

Completed - Aug 20 2021

## Program Narrative

### Narrative Page 3.

# Goals of Justice Reinvestment

Responses must include all proposed grant-funded activities, as well as local policy changes or collaborative efforts that support the county's progress toward meeting the goals of justice reinvestment. The application must address the goals of justice reinvestment. In this section, it is **required** that the LPSCC review the county-specific data found on the [CJC dashboards](#). Applications **must reference** the dashboards and clearly articulate the county's progress toward meeting the goals, as well as how the proposed program will assist in meeting those goals in the future.

***Describe efforts to reduce recidivism through evidence-based practices while increasing public safety and holding offenders accountable.***

**Applicants are expected to use the CJC recidivism dashboards to contextualize the county's current recidivism rates and explain how the proposed program will decrease these rates while increasing public safety and holding offenders accountable. Describe efforts to reduce recidivism during the past biennia and how the proposed program will change or continue those efforts.**

**The statewide definition of recidivism includes new arrest, conviction, or incarceration within three years of a prior conviction or release from custody (ORS 423.557). CJC dashboards show**

**statewide and county- specific recidivism data for both one and three years. Applicants are encouraged to address comparisons to the statewide rate.**

- Refer to [CJC Dashboards](#) to answer question.
- Describe efforts during the previous biennia and how the proposed program will change or continue those efforts.
- Applicants are encouraged to address comparisons to the statewide rate.

The focus of our programs in the past was to provide resources to offenders that will promote positive behavior change, address needs and risks, and ultimately reduce recidivism. Our application this biennium focuses on continuing to provide evidence-based programs that will reduce recidivism while providing offender accountability and increasing public safety.

Our JRI Program will focus on a more concentrated supervision for those JII that are on a downward departure sentence, those who have a stipulated agreement to do a prison sentence if probation is revoked, STTL and AIP Leaves, as well as DUII cases. We will be conducting evidenced-based risk assessments within 30 days of release or sentence for these types of cases as well as making the option available, pre-sentence sentence. Carey Guides will be utilized which provides a series of tools and strategies that are evidenced based. Work crew will be used as part (but not limited to) this program. Work crew will provide alternative sanctions and sentences in lieu of jail for those lower risk offenders, who are appropriate for the program. Providing this program, offers a way for an individual to serve time without going into custody, potentially losing employment, while gaining life skills that can be utilized elsewhere. This program also builds confidence and self-esteem which directly link to positive behavior change and accountability. Court Notification System for those who are pending their first Court appearance, helps to hold the offender accountable and reduces the potential for a new charge. This also, is a step to potentially grow a pre-trial release program in conjunction with the pending Circuit Court Release Officer position.

Employment, education, treatment programs, and subsidy resources will all reduce recidivism. Education and employment are included domains on evidence-based risk assessment tools. These domains can be a strength, by providing livelihood satisfaction, stability, skills, support, and financial gains. The domain can be a weakness by having less stability, which is directly related to a crime free lifestyle. The inability to maintain employment directly relates to recidivating. Treatment programs offered will use evidenced base curriculum that includes Gorski Phases of Relapse & Prevention, Stages of Change, DBT, EB, Milkman-Criminality, Seeking Safety and Hazelden Matric Curriculum.

Public Safety is of utmost importance. Offenders will be held accountable and only placed in programs when appropriate. Victim's will continue to be heard and when a defendant is not appropriate for

community supervision they may be sentenced to prison. Programs as outlined in our application will address behavior change which will have a positive impact on the community and public safety. This completed by addressing risk and needs that drive the criminal behavior to eventually eliminate it. Providing supervision to DUI cases will continue to provide public safety and offender accountability. There are collaborative efforts amongst community partners outside of JRI programs that also focus on needs and risks, which will directly tie into reducing recidivism. The Tillamook Opioid User Response Team has a variety of community partners that meet on a regular basis, has work groups, and has had success at obtaining grants to fulfill needs of this community. The resources developed from this team have been positive and can impact and help those who are struggling.

Tillamook County has experienced a reduction in recidivism from 2018 to 2019 looking at the total of all categories for arrests, convictions, and incarcerations. In 2019 there was incarceration (new felony conviction) rates of 2.2% for a one-year recidivism rate, 4.3% for two-year recidivism rate, and 4.3% for the three-year recidivism rate. This is the lowest overall group of incarceration recidivism rates backing up to 2014. The Conviction (new misdemeanor or felony) three-year recidivism rate for 2019 was also the lowest since 2014 at 32.6%. For arrests (any new crime) the 2019 year one and year two recidivism rates were at their highest, but the three-year rate was the lowest since 2014. This decline can also mirror the decline in prison months used.

Comparing Tillamook to the Statewide dashboards for one-year rates. Overall, for 2019 Tillamook County's rates for arrests, convictions, and incarcerations were all on the decline. The State was also on a decline for arrests and convictions and was on a slight increase for incarceration rates. For the Northwest/Coastal region during this time, the arrests and convictions were on an upward trend while incarcerations were on a decrease.

In respect to the three-year felony and misdemeanor convictions, Tillamook County's felony recidivism rates were increasing in 2017 with misdemeanor recidivism decreasing. This was opposite for the State rates.

***Describe efforts to reduce prison utilization for property, drug, and driving offenses while increasing public safety and holding offenders accountable.***

**Applicants must identify how the proposed program will reduce county prison usage for property, drug, and driving offenses while increasing public safety and holding offenders accountable.**

- Refer to [CJC Dashboards](#) to answer question.

- Applicants are encouraged to incorporate data specific to the county's prison intakes, revocations, length of stay, and relationship to the statewide rates when discussing past, present, and projected prison usage.

This biennium's focus not only puts emphasis on reducing recidivism but also takes a closer approach to reducing prison. Our program, as a whole will allow for an ability to work more cohesively with programs and services during supervision for JIIs who are on a downward departure case, stipulated prison agreement case, STTL or AIP. This can all begin prior to the first Court appearance with the notification call. This will help eliminate fail to appear charges which could increase one's chance of going to prison. This will provide the opportunity, on a case by case, to have a pre-sentence, evidence-based risk assessment conducted to determine if the defendant may be appropriate for community supervision. This can assist in diverting prison up front. Downward departure cases, immediately diverts prison sentences and we will now be approaching these differently. We will provide more involved and comprehensive supervision and case planning. Use various resources to meet risk and needs, which will promote behavior change to directly influences one's success while on probation. This will continue to deter prison usage. As noted for reducing recidivism, having education, employment, work crew, treatment, and transitional opportunities, all assist with reducing prison usage as well by providing tools to build strengths, address needs and reduce risk of reoffending. This not only by providing important programs for behavior change, but also being able to focus on successful transition plans for STTL and AIP leaves which directly links to the reduction of prison. Providing more involved supervision, JIIs that would be captured above can and will improve public safety by ensuring oversight, behavior change, and offender accountability. Providing supervision to DUI cases will also promote behavior change, which could deter further DUI convictions that could lead to a prison sentence. This will also enhance public safety.

Tillamook County has been on a decline for prison months used, with slight upticks for prison usage since August 2019. As of the latest Dashboard data (March 2021) Tillamook County is below the County baseline by about 82 months. Tillamook County was one of nine counties that had an average/baseline of under 150 prison months used during the years 2012-2015. Tillamook County established a base line of 127.6. However, since 2015 until just recent (March 2020) Tillamook County's prison month's used was above that baseline. This is a notable fact because this three-year average that created such a low baseline may have been contributed to a trend that did not appear to be a continued drift.

Tillamook County is also trending below the Statewide base line per 100,000 by about 381 months. Overall, there has been one prison intake (out of 149 for the State) this year for property crimes and zero (out of 61 for the State) for drug crimes. There have been four people sentenced to probation for property crimes and one for a drug crime. The average length of stay for property crimes for the State of Oregon is 18 months and 28 months for first sentence. The current average length of stay for property

crime first sentence for Tillamook County was 13 months.

The Coronavirus pandemic has certainly caused a delay in the Court process, and we have recently seen more cases moving through. With that it is expected that our prison usage has increased beyond what the latest dashboard shows. However, it is important to recap the above, that Tillamook County has been below the County baseline since March 2020 so this would include some of pre-covid convictions.

Tillamook County District Attorney, William Porter, expressed that not everyone with a presumptive prison sentence, goes to prison. Mr. Porter explained the subjects that are going to prison are people who have committed a heinous crime(s), have had extenuating criminal history where prior supervision has not been successful, are a community safety risk, etc. The Tillamook County District Attorney's Office and the Circuit Court Judges, hold offenders accountable as well as listen to victim's and consider community safety. This, along with continued work with behavior change by the supervising officers have resulted in lower prison months utilized by Tillamook County. Having a shift in approach with community corrections over the last 5 years has encouraged a technique more about behavioral change and coaching, rather than immediate sanction to revoke. This approach has been supported by both the District Attorney, his staff, and the Circuit Court Judges and has given supervising officers more opportunity to work with JIIs instead of quickly revoking.

### ***Female property, drug, and driving offenses.***

**Applicants must identify how the proposed program will reduce county prison usage for property, drug, and driving offenses while increasing public safety and holding offenders accountable.**

- Refer to [CJC Dashboards](#) to answer question.
- Address prison usage specific to female property, drug, and driving offenses, as well as describe local efforts to address this population.

Tillamook County's prison months used for females is below the County's baseline and currently sitting at zero for almost one year. This is also reflecting with the Statewide rates per 100,000 where the female prison months used is at zero whereas the State is at 136 months per 100,000. This being from the most recent data of March 2021.

During this year, the State of Oregon has seen a decrease with female prison intakes. The State has had 26 female prison intakes for first sentence property crimes and 5 intakes for first sentence drug crimes. The average length of stay for property crime sentences is 17 months when compared to drug crime sentences at 25 months. Tillamook County has had no prison intakes for property or drug crimes there

has been one each sentenced to probation for each of these crimes.

Tillamook County Community Corrections does not currently have a gender specific caseload.

Approximately 25% of the current Justice Involved Individuals are Female. Women's Risk and Needs Assessments are conducted and females that are on community supervision will also be able to take part in any of the programs outlined in our JRI grant application. It is recognized that females may have specific life events, past traumas, and at times different barriers that lead to their criminal behavior. Offering employment and education options for females can be of particular importance to build skills and confidence. Some of the females who have had a difficult time staying engaged in treatment or needing some additional resources have excelled in Lowering Barriers.

Some of the JII females also are involved with DHS. Supervising Officer's work closely with the DHS caseworkers. This in several cases also lead to additional wrap around services to include self-sufficiency, childcare assistance, and employment programs.

Tides of Change who is a non-profit Victim's Service offers several resources and classes. One of those classes is called a Window Between Worlds Support Group. There have been recent conversations with Tides of Change Director and Community Correction's Director about facilitating a group like this at community corrections for females on community supervision. We are very enthusiastic about bringing this program to light and feel it can be a resource while offering support and promoting positive behavior change.

**If your county has prison-reduction efforts outside of property, drug, and driving offenses please briefly describe them.**

Yes, Tillamook County has shown prison-reduction efforts outside of property, drug, and driving offenses to note person crimes including sex offenses. Tillamook County does not automatically exclude any cases from a possible downward departure resolution where one would be allowed by law. For example, Tillamook County Community Corrections, currently supervises some Sex Offense cases that have a downward departure. Tillamook County does utilize the tool of community supervision to work on behavior change and rehabilitation for various offenders.

## **Evidence of Collaboration in Planning and Implementation**

Describe the collaborative partnerships in place that will support the county's performance and progress toward the goals of justice reinvestment.

Tillamook County has been working over the last few years to build our LPSCC and ensure we have all required positions filled. We have also been holding regular monthly meetings. This has helped build collaborative partnerships with goals to provide resources to help the citizens in Tillamook County including those on supervision and going through criminal proceedings. We are a small rural community that comes together and works extremely well to identify gaps or issues and find solutions to address those. Not only is LPSCC a venue for these collaborative partnerships to grow, but we also have many of the same key stakeholders involved with Opioid User Response Team which has been growing in ways to help the community. Many things coming to fruition in this group can be utilized by JIIs and have the goal to provide resources to assist with behavior change.

Tillamook County's Behavioral Health Court came to fruition from collaborated efforts amongst community partners. Even though this Court is not funded from JRI, it very much focuses on similar goals. This Court has been an exceptional resource for participants who are involved and continue to be involved in crime. With the resources provided through the Court, participants have been able to change their behavior, successfully complete supervision, and avoid prison.

There has been significant communication with Judges, the DA, Sheriff, and his command staff, to determine what programs would benefit, and be best JIIs and those involved in the criminal justice while also meeting the goals of JRI. Community Corrections has provided a survey for JIIs to hear directly from the source. Information collected thus far, confirms that we have been on the right track with programs we have offered and would like to further offer.

## LPSCC Members

- Required by ORS 423.560

|  | Name(s)              | Vacant |
|--|----------------------|--------|
| Police Chief                               | Ray Rau              | ✕      |
| Sheriff                                    | Joshua R. Brown      | ✕      |
| District Attorney                          | William Porter       | ✕      |
| State Court Judge                          | Mari Trevino         | ✕      |
| Public Defender                            | Matt Lyon            | ✕      |
| Director of Community Corrections          | Ahnie Seaholm        | ✕      |
| County Commissioner                        | Erin Skaar           | ✕      |
| Juvenile Department Director               | Matt Thenell         | ✕      |
| Health Director                            | Marlene Putman       | ✕      |
| Mental Health Director                     | Frank Hanna-Williams | ✕      |
| Community-based Nonprofit Victims Services | Valarie Bundy        | ✕      |
| Citizen                                    | Paula Tucker         | ✕      |
| City Councilor or Mayor                    | Aaron Burris         | ✕      |
| City Manager or Other City Representative  | Nathan George        | ✕      |
| Oregon State Police                        | Sgt. Matt Gordon     | ✕      |
| Oregon Youth Authority                     | Cathy Baird          | ✕      |



### Additional LPSCC Members

If the LPSCC has opted to include additional members of the community (beyond the statutorily required membership) to the LPSCC please identify them.

|    | Name(s)          | Title(s)         | Vacant |
|----|------------------|------------------|--------|
| 1  | Jon Hill         | Judge            | ✗      |
| 2  | David Yamamoto   | Commissioner     | ✗      |
| 3  | Mary Faith Bell  | Commissioner     | ✗      |
| 4  | Charlie Stewart  | Adventist Health | ✗      |
| 5  | Lt. Brian Tucker | OSP Lieutenant   | ✗      |
| 6  | Dan Corbus       | OYA              | ✗      |
| 7  | Joel Stevens     | County Counsel   | ✗      |
| 8  |                  |                  | ✗      |
| 9  |                  |                  | ✗      |
| 10 |                  |                  | ✗      |

### Local Public Safety Coordinating Council Staff

Please only identify the full-time equivalent (FTE) of the time of staff (not LPSCC members) spent working on LPSCC matters. Please do not include time that LPSCC staff spend on other items.

|   | Title           | Name         | Email  | FTE |
|---|-----------------|--------------|--|-----|
| 1 | Board Assistant | Isabel Gilda | <a href="mailto:igilda@co.tillamook.or.us">igilda@co.tillamook.or.us</a> |     |
| 2 |                 |              |  |     |
| 3 |                 |              |  |     |
| 4 |                 |              |  |     |
| 5 |                 |              |  |     |
| 6 |                 |              |  |     |
| 7 |                 |              |  |     |



# Application: Tillamook County

Ahnie Seaholm - aseaholm@co.tillamook.or.us  
Justice Reinvestment (JRI) 21-23

## Summary

**ID:** 0000000034

**Last submitted:** May 14 2021 12:57 PM (PDT)

## Cultural Responsiveness

**Completed** - Aug 20 2021

## Cultural Responsiveness

### Narrative Page 3.

## Cultural Responsiveness

Culturally responsive services are comprehensive processes that have been adjusted to consider and support the principles, practices, culture and needs of underserved populations within a community. Underserved populations are comprised of individuals who identify with specific cultural connections based on their ethnic or racial origin, place of birth, familial structure, gender identity, and language spoken in the home.

As a reminder, we have provided the following resources that may aide you in answering these questions:

- [Equity and Cultural Responsive Services page](#), which includes definitions of terms and concepts that could aide them in answering some of the questions. The website also has a list of resources including the [report](#) developed by the Justice Reinvestment Equity Advisory Committee.
- [Race, Ethnicity, and Gender Demographic Dashboard](#), a new dashboard which show county-specific data for probation and local control intakes as well as prison intakes.

## **What underserved populations does your program serve?**

As a small rural county, we lack resources and we do have persons of low socioeconomic status and various vulnerable children and families. Many of the populations involved in the criminal justice system and community supervision fall in this category. As we investigate the specifics of the population, Tillamook County does not have a great deal of ethnic or racial diversity. The current census indicates that our population is 93.4% White, with 10.5% identifying as Hispanic or Latino. All other races make up less than 2% each of the population. Current statistics on local and prison intakes indicate we serve all races and ethnicities at some level, with Latino and White being the predominate race and ethnicity served. In addition to looking at the racial make-up of those we serve we recognize that we also have significant populations in the county that are living in poverty (13.1%). Many are houseless and are living with mental or behavior health challenges. A number are unemployed, under educated, and lacking appropriate transportation. Through these programs we can provide resources that help all populations that we serve by working with every unique individual and their own needs. While statistically it is difficult to rely on the percentages to adequately represent who we serve, we are committed to understanding our populations and providing equitable services for all.

### **What culturally responsive practices does the county use with justice-involved individuals?**

Tillamook County Community Corrections has developed culturally responsive services to support our Latino population, the largest ethnic population represented in the county. Specifically, the division has a bilingual/bicultural supervising officer to provide support to this population. The supervising officer works with our Latino JIs to develop case plans, make referrals to additional culturally responsive agencies in the community when appropriate, and provides direct support from a culturally specific perspective. The Tillamook County Sheriff's Office also employs other Deputies in the various divisions who are also bilingual and are of great asset when there is a need to communicate with and assist those adults in custody and the public. When needed, the language line is utilized to ensure appropriate communication can be had.

In recognizing that many of our Justice-Involved Individuals struggle with mental and behavioral health challenges, Tillamook County has implemented a Behavior Health Specialty Court to better serve this population. Through this program there is a partnership with Tillamook County Sheriff's Office, Circuit Court Judges, the DA's office, Public Defenders, and Tillamook Family Counseling Center among other community partners that serve on the steering committee, to provide services that are responsive to the needs of this population. Justice Involved Individuals are assigned to a Mental Health Professional, a Peer Support Worker and a Supervising Officer. They meet weekly with the team, multiple times throughout the week with Mental Health Professionals and their supervising officer, and as much as daily with the Peer Support Worker. Additional community services are brought in as needed, including housing, transportation, food, and other resources needed.

There is a large variety of community partners in Tillamook County that collaborate to provide support for shelter, housing, technology, shower facilities, transportation, employment, education, etc. We would like to continue to bolster these resources for our Justice-Involved Individuals. During a field investigation reach-in, as well as assessments with JIs the supervising officers can determine if there are identified needs. If this is something that would benefit the JI and help steer them in a positive direction, the supervising officer will attempt to make those connections and referrals. This can be a referral to housing and subsidy rent, bus passes, discussion about employment and education services, and information about the food bank, shower facilities, etc. Some JIs have been referred to The Confederate Tribes of the Grand Ronde Community of Oregon Health and Wellness Center for their treatment needs.

**How did you include the input of historically underserved communities, including, but not limited to, racial and ethnic minorities, women, lesbian, gay, bisexual, transgender, queer, and other minority gender identity communities?**

Please describe all consultations or attempts at outreach.

The Tillamook County Board of Commissioners (BOC) is in the early stages of our work regarding increasing equity and decreasing disparities in services provided as a County Government. Internally they have increased the number of bilingual/bicultural individuals on staff. Externally they have started work by partnering with Culturally Responsive Service providers in the county due to a lack of Culturally Specific Service providers currently operating here. BOC has requested input from providers including the local Domestic Violence Provider, Community Action Agency, Mental Health Providers, Law Enforcement, and Public Health through conversations at LPSCC, in email, and a survey with JIIs. The results of this work inform the services proposed in this grant. We recognize our responsibility to support the increasing work of equity moving forward, and the need to do so in a culturally appropriate way.

Steps that have been taken to support equity for the Latino Community during the last 6 months include a partnership with a local employee of the Educational Services District that is also a PSU student. Her master's project was to conduct community listening session in the Latino Community. Additionally, the BOC has engaged with the local Latina group at the Tillamook High School. The data from these sessions informs the work of the BOC in supporting the establishment of a Latino serving Culturally Specific organization.

The Behavioral Health Court has discussed implementing the Racial and Ethnic Disparities (RED) Assessment Tool. This tool can help further examine areas of racial and ethnic disparities in Court. In our small rural county, work around gender identity and sexual orientation is not yet occurring in a public way. The BOC is aware of the need to hear from and address services for this population and is currently seeking the best and safest way to have those conversations.

**How did you include the input of community partners in the implementation of the proposed services? Please identify community partners.**

Judges, the District Attorney, the Sheriff, Sheriff's Office Command Staff, treatment providers and other LPSCC members have all contributed to thoughts and direction of our programs. Much rests on the fact of ensuring our county has resources to assist all populations with their risk and needs and promote positive behavior change. Tillamook County Community Corrections has provided a survey to Justice Involved Individuals to gather information regarding programs and needs of those we supervised. We are still trying to reach all JIIs to give the opportunity to participate in this survey. Currently, we are seeing that most who have participated in the survey feel that the programs needed for success would be education, life skills and employment programs, as well as transportation needs, Medically Assisted Treatment Options and more sober living options. Justice Involved Individuals who have so far participated in the survey show that they would participate in these programs, however, there has a lack of interest in gender specific groups and caseloads. The survey shows that there is little interest in culturally responsive needs to help be successful and less than half of the participants in the survey currently say they would not participate in any cultural resource groups or centers if they had the opportunity. We will continue to collect data from this survey, to ensure that we are still meeting the needs of the JIIs to ensure they have success and do not recidivate. This survey will also provide valuable information to determine if we need to provide other resources to support the needs of JIIs.

LPSCC will be having speakers come from the Oregon Center of Behavioral Health and Justice Integration to present on Sequential Intercept Mapping. Tillamook County's Community Partners will review this and determine how to best implement this mapping tool. This will help to evaluate overall programs, services, gaps, and overlapping services in the county. We will be able to use this information to help provide stronger resources as a community.

Tillamook County is in Tier 3 of the STOP program. This tool will provide information regarding officer-initiated stops and the various demographic factors involved with those contacts. This information will soon be available to review and can help focus on training and needs within law enforcement if disparities are shown in outcomes. Data from STOP could also provide identify areas of focus for other programs.

**How do you intend to ensure that services funded by these grant dollars are used to promote social equity for historically underserved communities?**

Detail what controls you will put in place or metrics you will use to track success.

The programs outlined in this application will serve all communities. We will ensure that all Adults in Custody, Justice Involved Individuals, and those individuals pending first Court appearance can benefit from the resources and tools that will meet their needs and risks. We will assess if the individual has communication needs and address those by utilizing bilingual deputies or the language line. We will also continue to evaluate individual needs and help facilitate resources, this especially the case for those who have socioeconomic barriers. We will continue to work with Tides of Change to facilitate programs for Justice Involved Women at the Community Corrections Office. If there are any specific needs of the people we serve with any of the outlined programs we will work directly with the community partner to ensure these needs can be met. Many of the community partners that community corrections refer to are culturally responsive.

We will work on developing a system that can be shared between community corrections and the jail that will track metrics of our programs. These metrics that could capture gender, race, ethnicity, and language for each of the persons that fall into any of the programs outlined in this grant. This would help determine that all have been represented, and if we have gaps, we will be able to identify that and investigate why that is.



# Application: Tillamook County

Ahnie Seaholm - aseaholm@co.tillamook.or.us  
Justice Reinvestment (JRI) 21-23

## Summary

**ID:** 0000000034

**Last submitted:** May 14 2021 12:57 PM (PDT)

## Racial and Ethnic Impact Statement

**Completed** - Aug 19 2021

## Racial and Ethnic Impact Statement Form

### Racial and Ethnic Impact Statement

Pursuant to [Section 4, Chapter 600, Oregon Laws 2013](#), state grant applicants are required to complete this racial and ethnic impact statement. The statement provides information as to the disproportionate or unique impact of the proposed policies or programs on minority persons in the State of Oregon.

"Minority persons" includes individuals who are women, persons with disabilities, African-Americans, Hispanics, Asians or Pacific Islanders, American Indians and Alaskan Natives.

**1. The proposed grant policies or programs could have a disproportionate or unique positive impact on the following minority persons:**

**No Responses Selected**

**2. The proposed grant policies or programs could have a disproportionate or unique negative impact on the following minority persons:**

**No Responses Selected**

**3. The proposed grant policies or programs will have no disproportionate or unique impact on minority persons.**

**Responses Selected:**

No Impact

**If you checked numbers 1 or 2 above, please provide below the rationale for the existence of policies or programs having a disproportionate or unique impact on minority persons in this state.**

n/a

**If you checked numbers 1 or 2 above, please provide evidence of consultation with representative(s) of the affected minority persons.**

n/a

# Application: Tillamook County

Ahnie Seaholm - aseaholm@co.tillamook.or.us  
Justice Reinvestment (JRI) 21-23

## Summary

**ID:** 0000000034

**Last submitted:** May 14 2021 12:57 PM (PDT)

## Budget

**Completed** - Aug 20 2021

## Program Budget

Justice Reinvestment Initiative Budget

County: Tillamook

### [Funding Table](#)

Program 1: JRI Program

Program 2: Employment/Education

Program 3: Treatment

Program 4: Transitional Services/Subsidy

Program 5:

Program 6:

Program 7:

Program 8:

Program 9:

## Personnel

|              | Program Area | Description                           | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|--------------|---------------------------------------|----------------------------------|-----------------|
| Position One | 1            | .5 FTE Parole and<br>Probation Deputy | 5208.33                          | 24              |

|              | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|--------------|-------------|----------------------------------|-----------------|
| Position Two | 1            | .5 FTE      | .08                              | 1               |

|                | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|----------------|--------------|-------------|----------------------------------|-----------------|
| Position Three |              |             |                                  |                 |

|               | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|---------------|--------------|-------------|----------------------------------|-----------------|
| Position Four |              |             |                                  |                 |

|               | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|---------------|--------------|-------------|----------------------------------|-----------------|
| Position Five |              |             |                                  |                 |

|              | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|--------------|-------------|----------------------------------|-----------------|
| Position Six |              |             |                                  |                 |

|                | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|----------------|--------------|-------------|----------------------------------|-----------------|
| Position Seven |              |             |                                  |                 |

|                | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|----------------|--------------|-------------|----------------------------------|-----------------|
| Position Eight |              |             |                                  |                 |

|               | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|---------------|--------------|-------------|----------------------------------|-----------------|
| Position Nine |              |             |                                  |                 |

|              | Program Area | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|--------------|-------------|----------------------------------|-----------------|
| Position Ten |              |             |                                  |                 |

#### Total Personnel Budget

125000.00

#### Contractual

|    | Program Area | Contract<br>Category | Description                      | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|----------------------|----------------------------------|---------------|------------------|
| 1. | 1            | Services             | Court<br>Notification<br>Service | 24            | 1250             |

|    | Program Area | Contract Category | Description       | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|-------------------|---------------|------------------|
| 2. | 1            | Services          | Work Crew Program | 24            | 1250             |

|    | Program Area | Contract Category | Description       | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|-------------------|---------------|------------------|
| 3. | 3            | Services          | Lowering Barriers | 2             | 5000             |

|    | Program Area | Contract Category | Description    | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|----------------|---------------|------------------|
| 4. | 3            | Services          | Jail Clinician | 1             | 30000            |

|    | Program Area | Contract Category | Description                     | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|---------------------------------|---------------|------------------|
| 5. | 2            | Services          | Tillamook Bay Community College | 2             | 19200            |

|    | Program Area | Contract Category | Description        | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|--------------------|---------------|------------------|
| 6. | 2            | Services          | Food Handlers Card | 200           | 10               |

|    | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|-------------|---------------|------------------|
| 7. |              |                   |             |               |                  |

|    | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|-------------|---------------|------------------|
| 8. |              |                   |             |               |                  |

|    | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|--------------|-------------------|-------------|---------------|------------------|
| 9. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 10. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 11. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 12. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 13. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 14. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 15. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 16. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 17. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 18. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 19. |              |                   |             |               |                  |

|     | Program Area | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|-----|--------------|-------------------|-------------|---------------|------------------|
| 20. |              |                   |             |               |                  |

**Total Contractual Budget**

140400.00



## Housing & Facilities

|    | Program Area | Description          | Amount |
|----|--------------|----------------------|--------|
| 1. | 4            | Transitional Housing | 4000   |

|    | Program Area | Description | Amount |
|----|--------------|-------------|--------|
| 2. |              |             |        |

|    | Program Area | Description | Amount |
|----|--------------|-------------|--------|
| 3. |              |             |        |

|    | Program Area | Description | Amount |
|----|--------------|-------------|--------|
| 4. |              |             |        |

|    | Program Area | Description | Amount |
|----|--------------|-------------|--------|
| 5. |              |             |        |

## Total Housing & Facilities Budget

4000.00

## Supplies

|    | Program Area | Description              | # of Units | \$ Per Unit |
|----|--------------|--------------------------|------------|-------------|
| 1. | 4            | Other Transitional Needs | 1251       | 1           |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 2. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 3. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 4. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 5. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 6. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 7. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 8. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 9. |              |             |            |             |

|     | Program Area | Description | # of Units | \$ Per Unit |
|-----|--------------|-------------|------------|-------------|
| 10. |              |             |            |             |

**Total Supplies Budget**

1251.00

**Travel and Training**

|    | Program Area | Description | # of Registrations | Registration Fee (Total) | Travel Expenses |
|----|--------------|-------------|--------------------|--------------------------|-----------------|
| 1. |              |             |                    |                          |                 |

|    | Program Area | Description | # of Registrations | Registration Fee (Total) | Travel Expenses |
|----|--------------|-------------|--------------------|--------------------------|-----------------|
| 2. |              |             |                    |                          |                 |

|    | Program Area | Description | # of Registrations | Registration Fee (Total) | Travel Expenses |
|----|--------------|-------------|--------------------|--------------------------|-----------------|
| 3. |              |             |                    |                          |                 |

**Total Travel and Training Budget**

0.00

**Equipment**

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 1. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 2. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 3. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 4. |              |             |            |             |

|    | Program Area | Description | # of Units | \$ Per Unit |
|----|--------------|-------------|------------|-------------|
| 5. |              |             |            |             |

**Total Equipment Budget**

0.00

**Administrative**

|    | Description | Amount |
|----|-------------|--------|
| 1. |             |        |

|    | Description | Amount |
|----|-------------|--------|
| 2. |             |        |

**Total Administrative Budget**

0.00

## Budget Summary

|                      |           |
|----------------------|-----------|
| Personnel            | 125000.00 |
| Contractual Services | 140400.00 |
| Housing & Facilities | 4000.00   |
| Supplies             | 1251.00   |
| Travel & Training    | 0.00      |
| Equipment            | 0.00      |
| Administrative       | 0.00      |

Total Budget Requested:

\$ 270651.00

# Application: Tillamook County

Ahnie Seaholm - aseaholm@co.tillamook.or.us  
Justice Reinvestment (JRI) 21-23

## Summary

**ID:** 0000000034

**Last submitted:** May 14 2021 12:57 PM (PDT)

## Victim Services 10%

**Completed** - Aug 20 2021

## Victims Services Narrative & Budget

### Victim Services Narrative #1

At least 10% of Justice Reinvestment grant funds must be allocated to community-based nonprofit victim services providers. **Each** victim services provider must complete a **separate** Victim Services 10% Narrative and Budget.

NOTE: A recent change to the Criminal Justice Commission's [Grant Management Handbook](#) now permits Victim Service providers receiving Justice Reinvestment funds to spend a portion of their award on food and drink as well as entertainment, including amusement, diversion, social activities, and any associated costs, if approved in advance by the Commission.

### Victim Services Contact

|                      |  |
|----------------------|--|
| <b>Name:</b>         | Valerie Bundy  |
| <b>Organization:</b> | Tides of Change  |
| <b>Title:</b>        | Executive Director   |
| <b>Email:</b>        | <a href="mailto:valerie@tidesofchangenw.org">valerie@tidesofchangenw.org</a> |
| <b>Phone:</b>        | 503-842-9486   |

## **Description of Provider**

Each community-based nonprofit victim services provider must have:

- A documented history of effectively providing direct services to victims of crime;
- A mission that is primarily focused on providing direct services to victims of crime; and
- The capacity and specific training to effectively deliver direct services to victims of crime.

Tides of Change (ToC) has been providing victim services in Tillamook County since 1982, and is the only community-based victim service provider in Tillamook County. Tides of Change's mission is to provide hope, safety and support to those impacted by gender based violence and shift cultural norms through advocacy, education and community collaboration. ToC provides confidential and free services for all survivors of domestic/dating violence, sexual violence, stalking and trafficking. Services are available for current and/or past traumas as well as services are available for survivors of all ages and genders. Services are provided in English and Spanish. ToC provides safety planning, information & referral, system navigation & advocacy, accompaniment services, health advocacy, counseling & support groups, protection order assistance, 24/7 crisis intervention, emergency shelter and safehousing. ToC has close partnerships with local law enforcement, DHS, parole & probation, local mental health provider, and medical providers.

## **Description of Proposed Services**

Explain how the proposed services will address the following criteria:

- Need for the proposed services in the community targeting marginalized and underserved populations in the community;
- Access barriers, such as, but not limited to: language, literacy, disability, transportation, and cultural practices;
- Capacity increases for areas where services are difficult to access, limited, or nonexistent; and
- Trauma-informed interventions and services.

Funds from JRI will be used to support services for Latina/o victims. ToC provides culturally and linguistically relevant services for the Latina/o survivors. These funds have been used previously to support a Bilingual Advocate and will continue to support our Bilingual Services. ToC's long-term Bilingual Advocate, Norma Obrist, is now the Director of Services. She oversees all of the advocacy services and

supervises 3 Bilingual Advocates and continues to provide advocacy services specific to immigration support. These funds will help support .24 FTE of the Director of Services' salary and benefits.

The 2019 U.S. Census estimates that 10.5% of the county's population is Hispanic/Latina/o. Currently 22% of the survivors accessing services at ToC identify as Hispanic, which has been an increase of 4% since 2019. The increase in Hispanic survivors we believe is related to the increase in Bilingual Staffing from 2 to 4 bilingual and bicultural staff. Spanish-speaking survivors likely will need to work with their advocate longer to build trust and understand their rights before they are willing to seek law enforcement and legal supports. The JRI funds will continue to support our Bilingual Services.

Norma is not only bilingual in Spanish but also bicultural, and well respected in the Latina/o population in Tillamook County, which will reduce the language barrier to services for Spanish-speaking survivors. Our brochures and forms are also all in English and Spanish. ToC advocate have the ability to be mobile and can meet survivors at other designated locations throughout the county and can assist survivors with transportation assistance such as bus passes and/or transport survivors depending on the circumstances. ToC strives to be welcoming to all victims of domestic/dating violence, sexual violence, stalking, and trafficking. ToC has a strong partnership with Catholic Charities and Norma is able to make referrals and support survivors that are undocumented with addressing their immigration needs including applying for U-Visas.

Latina/o survivors have an increased fear of law enforcement and the judicial systems due to concerns related to immigration, and often are not accessing help when needed. The Bilingual advocate is able to work with survivors and determine through their safety plan if seeking law enforcement assistance and/or a protection order will help to increase their safety, and provide education on victim rights to help decrease their fears.

ToC provides trauma-informed advocacy services to all survivors who access our services. The key components of ToC's services are to provide safety, trust, choice, collaboration, and empowerment. All of our services meet the survivors where they are at and offer a wide-array of services that the survivors can choose from. Advocates provide survivors with psychoeducation about the traumatic effects of abuse and provide links to generational trauma, domestic violence and mental health. Advocates teach skills such as grounding techniques to survivors to help them manage their traumatic stress and reduce trauma-related symptoms. Survivors are supported in developing their own goals and are provided support without judgment. Advocates help survivors identify and focus on their strengths to assist with their own resilience and healing.



## Victims Services Budget #1

County: Tillamook

[JRI Funding Table](#)

### Personnel

|              | Personnel<br>Category | Description             | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|-----------------------|-------------------------|----------------------------------|-----------------|
| Position One | Existing              | Director of<br>Services | 1296.2                           | 24              |

|              | Personnel<br>Category | Description             | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|-----------------------|-------------------------|----------------------------------|-----------------|
| Position Two | Existing              | Director of<br>Services | .20                              | 1               |

|                | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|----------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Three |                       |             |                                  |                 |

|               | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|---------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Four |                       |             |                                  |                 |

|               | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|---------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Five |                       |             |                                  |                 |

|              | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Six |                       |             |                                  |                 |

|                | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|----------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Seven |                       |             |                                  |                 |

|                | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|----------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Eight |                       |             |                                  |                 |

|               | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|---------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Nine |                       |             |                                  |                 |

|              | Personnel<br>Category | Description | Monthly Wages<br>(Salary+Fringe) | Months Employed |
|--------------|-----------------------|-------------|----------------------------------|-----------------|
| Position Ten |                       |             |                                  |                 |

#### **Total Personnel Budget**

31109.00

#### **Contractual**

|    | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|-------------------|-------------|---------------|------------------|
| 1. |                   |             |               |                  |

|    | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|-------------------|-------------|---------------|------------------|
| 2. |                   |             |               |                  |

|    | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|-------------------|-------------|---------------|------------------|
| 3. |                   |             |               |                  |

|    | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|-------------------|-------------|---------------|------------------|
| 4. |                   |             |               |                  |

|    | Contract Category | Description | # Units/Hours | \$ Per Unit/Hour |
|----|-------------------|-------------|---------------|------------------|
| 5. |                   |             |               |                  |

#### Total Contractual Budget

0.00

#### Rent & Utilities

|    | Description | Amount |
|----|-------------|--------|
| 1. |             |        |

|    | Description | Amount |
|----|-------------|--------|
| 2. |             |        |

|    | Description | Amount |
|----|-------------|--------|
| 3. |             |        |

|    | Description | Amount |
|----|-------------|--------|
| 4. |             |        |

|    | Description | Amount |
|----|-------------|--------|
| 5. |             |        |

### Total Rent & Utilities Budget

\$ 0.00

### Supplies

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 1. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 2. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 3. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 4. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 5. |             |            |             |

**Total Supplies Budget**

\$ 0.00

**Travel and Training**

|    | Description | # of Registrations | Registration Fee<br>(Total) | Travel Expenses |
|----|-------------|--------------------|-----------------------------|-----------------|
| 1. |             |                    |                             |                 |

|    | Description | # of Registrations | Registration Fee<br>(Total) | Travel Expenses |
|----|-------------|--------------------|-----------------------------|-----------------|
| 2. |             |                    |                             |                 |

|    | Description | # of Registrations | Registration Fee<br>(Total) | Travel Expenses |
|----|-------------|--------------------|-----------------------------|-----------------|
| 3. |             |                    |                             |                 |

**Total Travel and Training Budget**

\$ 0.00

**Equipment**

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 1. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 2. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 3. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 4. |             |            |             |

|    | Description | # of Units | \$ Per Unit |
|----|-------------|------------|-------------|
| 5. |             |            |             |

**Total Equipment Budget**

\$ 0.00

**Administrative**

|    | Description | Amount |
|----|-------------|--------|
| 1. |             |        |

|    | Description | Amount |
|----|-------------|--------|
| 2. |             |        |

**Total Administrative Budget**

\$ 0.00

**Victims Services Budget #1 Total:**

31109.00

**Would you like to add another victim service provider?**

No

**Total Victim Services Request**

\$31109.00